

DPC Dash (1405 HK)

Long-term story intact but let's just play safe

FY24 results were very solid, but we are slightly conservative about the SSSG ahead, given the macro uncertainty and high base kicking in. Hence, we trim our net profit forecast but remain highly confident on the mid- to long-term story.

- Management has provided a conservative outlook for FY25E and we do agree with that. On one hand, store expansion continued to be fast, the management has targeted 300 new stores in FY25E, implying 30% YoY growth, sustaining the 31% growth in FY24. We are guite confident on this target, because: 1) brand power and the word of mouth are still very strong, 2) the Company has trained and reversed quite a number of staffs in the existing stores, and most importantly 3) DPC has already entered 13 new cities during the 2024 Christmas and 2025 CNY (while the new cities entered in FY24 was only at 10), management mentioned that they will enter at least 1-2 additional cities in FY25E. But on the other hand, we might have to be more cautious about the SSSG and OP margin expansion. Even though the group's SSSG may still be positive in 1Q25E, SSSG may turn negative in 2Q25E to 4Q25E, due to: 1) macro uncertainty, 2) high base effective (esp. for those exceptionally good stores in the new markets, where their SSS may typically fall when they entered into the first 18 months and onwards, and a normalization period of 12 months may be needed before its SSSG to resume to positive), and 3) sales cannibalization in various new cities (when the 5th to 10th stores being opened in a city, the sales per store of those 1st to 4th stores may be dilution). Moreover, we are now forecasting the OP margin to be at 3.9% in FY25E, same as the last year, as we expect the GP margin to stay flattish (improvements in supply chain efficiency may be offset by any increases in retail discounts), and the surge in staff costs (to train and secure more staffs for new store expansion in the future) may be offset by the greater sales contribution from the higher productivity stores in the new markets. But still, thanks to greater overall economies of scale and a better tax rate, NP margin in FY25E should climb to 1.9% from 1.3% in FY24, in our view.
- Maintain BUY and raise TP to HK\$ 118.57, based on 2.7x FY25E P/S. Given the short-term overhangs mentioned above, we have revised down the FY25E/ 26E forecasts by 44%/ 54%, in order to factor in a more conservative SSSG assumption and operating leverage. But we are still highly confident about the Domino's development in China in the long run. Therefore, even the counter is trading at 2.3x FY25E P/S, having a 93% premium over its peers' average of 1.2x P/S. We still think this premium is sustainable, given the 24%/ 35% sales/ adj. net profit CAGR during FY24-27E, still way faster than any of its listed peers.

Earnings Summary

(YE 31 Dec)	FY23A	FY24A	FY25E	FY26E	FY27E
Revenue (RMB mn)	3,051	4,314	5,408	6,780	8,151
YoY growth (%)	51.0	41.4	25.4	25.4	20.2
Operating profit (RMB mn)	(42.6)	168.2	211.5	311.7	443.6
Net profit (RMB mn)	(26.6)	55.2	104.7	183.6	292.5
EPS (Reported) (RMB)	(0.24)	0.42	0.80	1.40	2.23
YoY growth (%)	na	na	89.0	75.4	59.3
P/E (x)	ns	226.5	119.8	68.3	42.9
P/B (x)	5.9	5.6	5.3	4.9	4.4
Yield (%)	0.0	0.0	0.0	0.0	0.0
ROE (%)	(1.9)	2.5	4.6	7.5	10.9
Net gearing (%)	9.5	8.9	8.5	7.9	7.1
Source: Company data, Bloombe	rg, CMBIGM e	stimates			

BUY (Maintain)

 Target Price
 HK\$118.57

 (Previous TP
 HK\$81.20)

 Up/Downside
 15.7%

 Current Price
 HK\$102.50

China Consumer Discretionary

Walter WOO (852) 3761 8776 walterwoo@cmbi.com.hk

Stock Data

Mkt Cap (HK\$ mn)	13,405.4
Avg 3 mths t/o (HK\$ mn)	29.4
52w High/Low (HK\$)	114.30/51.00
Total Issued Shares (mn)	130.8

Source: FactSet

Shareholding Structure

Ocean Investments Limited	33.5%
Domino's Pizza, Inc.	6.2%
Source: HKEx	

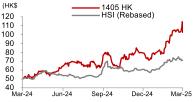
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Share Performance

	Absolute	Relative
1-mth	3.2%	1.0%
3-mth	29.3%	10.9%
6-mth	34.1%	18.1%

Source: FactSet

12-mth Price Performance



Source: FactSet

Recent reports:

Haidilao (6862 HK) - Potential store and margin expansion ahead (27 Mar 25)

Luckin Coffee (LKNCY US) - Turning around in styles after the strong beat (21 Feb 25)

Yum China (YUMC US) - Constructive FY25E outlook and guidance (7 Feb 25)

Yum China (YUMC US) - Improving outlook and decent cash returns (7 Jan 25)

<u>Luckin Coffee (LKNCY US) - Unbeatable costs, branding and R&D power</u> (12 Dec 24)

Yum China (9987 HK) - A strong beat once again and we are optimistic (5 Nov 24)



■ A solid set of FY24 result. In FY24, DPC Dash's sales increased by 41% YoY to RMB 4.3bn, 2%/1% above BBG / CMBI est., while adj. net profit surged by 1,394% YoY to RMB 55mn, beating BBG/ CMBI est. by 20%/ 12%, mostly thanks to the better-than-expected GP margin, and operating leverage. SSSG has further slowed down to 2.5% in FY24 (1.6% in 2H24 and 3.6% in 1H24) from 8.9% in FY23, but this is still way better than most of the peers (vs KFC's -2%, Pizza Hut's -5%, Tai Er's -19%, JMJ's -13%, HDL's 3.6%). Daily sales per store rose by 4.3% YoY to RMB 13,126 in FY24, which consists of 10% order growth (from 145 to 160) and 5% drop in ASP (from RMB 87 to RMB 82). Noted that the ASP decline was mostly driven by the decrease in delivery sales mix (from 59% to 46%) and higher sales mix from the new markets (delivery mix in BJ and SH/ new markets were at 70%+/30%+). Store level OP margin continued to climb to 14.5% in FY24 from 13.8% in FY23.

Earnings forecasts

Figure 1: Earnings revision

		New			Old			Diff (%)	
RMB mn	FY25E	FY26E	FY27E	FY25E	FY26E	FY27E	FY25E	FY26E	FY27E
Revenue	5,408	6,780	8,151	5,654	7,339	n/a	-4.4%	-7.6%	n/a
Gross profit	3,942	4,941	5,941	4,103	5,326	n/a	-3.9%	-7.2%	n/a
EBIT	212	312	444	299	518	n/a	-29.2%	-39.9%	n/a
Net profit att.	105	184	293	185	403	n/a	-43.6%	-54.4%	n/a
Diluted EPS (RMB)	0.799	1.401	2.232	1.424	3.092	n/a	-43.9%	-54.7%	n/a
Gross margin	72.9%	72.9%	72.9%	72.6%	72.6%	n/a	0.3ppt	0.3ppt	n/a
EBIT margin	3.9%	4.6%	5.4%	5.3%	7.1%	n/a	-1.4ppt	-2.5ppt	n/a
Net profit att. margin	1.9%	2.7%	3.6%	3.3%	5.5%	n/a	-1.3ppt	-2.8ppt	n/a

Source: Company data, CMBIGM estimates

Figure 2: CMBIGM estimates vs consensus

		CMBIGM			Consensus			Diff (%)	
RMB mn	FY25E	FY26E	FY27E	FY25E	FY26E	FY27E	FY25E	FY26E	FY27E
Revenue	5,408	6,780	8,151	5,444	6,957	8,647	-0.7%	-2.5%	-5.7%
Gross profit	3,942	4,941	5,941	3,964	5,059	6,297	-0.6%	-2.3%	-5.7%
EBIT	212	312	444	258	425	706	-18.1%	-26.7%	-37.2%
Net profit att.	105	184	293	152	275	452	-31.0%	-33.3%	-35.3%
Diluted EPS (RMB)	0.799	1.401	2.232	0.883	1.910	3.539	-9.6%	-26.6%	-36.9%
Gross margin	72.9%	72.9%	72.9%	72.8%	72.7%	72.8%	0.1ppt	0.2ppt	0.1ppt
EBIT margin	3.9%	4.6%	5.4%	4.7%	6.1%	8.2%	-0.8ppt	-1.5ppt	-2.7ppt
Net profit att. margin	1.9%	2.7%	3.6%	2.8%	4.0%	5.2%	-0.9ppt	-1.3ppt	-1.6ppt

Source: Bloomberg, CMBIGM estimates



Results Summary

Figure 3: Results review - half year

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Half yearly / Full yearly (RMB mn)	1H23	2H23	1H24	2H24	1H23 YoY	2H23 YoY	1H24 YoY	2H24 YoY	CMBIG M	vs CMBI
Revenue	1,376	1,674	2,041	2,273	51%	51%	48%	36%	2,227	2%
COGS	-380	-456	-558	-612					-613	
Gross profit	996	1,218	1,484	1,661	51%	50%	49%	36%	1,614	3%
GP margins	72.4%	72.7%	72.7%	73.1%					72.5%	
Other income & gains	13	21	9	6					34	-84%
Staff costs	-546	-633	-712	-798	62%	41%	30%	26%	-830	-4%
Staff costs / sales	-39.7%	-37.8%	-34.9%	-35.1%					-37.3%	
Dep. of right-of-use assets expenses	-108	-128	-146	-161	19%	29%	34%	26%	-146	11%
Dep. of ROU assets exp / sales	-7.9%	-7.7%	-7.1%	-7.1%					-6.6%	
Other rentals expenses	-31	-40	-56	-65	118%	243%	81%	63%	-47	37%
Other rentals exp / sales	-2.3%	-2.4%	-2.7%	-2.9%					-2.1%	
D & A of other assets	-98	-113	-126	-137	22%	28%	28%	22%	-153	-10%
D & A of other assets exp / sales	-7.1%	-6.7%	-6.1%	-6.0%					-6.9%	
Utilities expenses	-49	-66	-72	-92	32%	44%	46%	41%	-84	9%
Utilities exp / sales	-3.6%	-3.9%	-3.5%	-4.1%					-3.8%	
A & P expenses	-81	-78	-109	-108	50%	24%	35%	39%	-105	3%
A & P exp / sales	-5.9%	-4.7%	-5.4%	-4.8%					-4.7%	
Store operation & main. exp	-85	-104	-129	-142	47%	44%	52%	37%	-123	15%
Store op. & main. exp / sales	-6.2%	-6.2%	-6.3%	-6.2%					-5.5%	
Other opex	-68	-63	-67	-71	50%	-19%	-1%	12%	-80	-12%
Other opex / sales	-4.9%	-3.8%	-3.3%	-3.1%					-3.6%	
Operating profit (EBIT)	-57	15	76	92	65%	-120%	-233%	522%	79	16%
OP margins	-4.2%	0.9%	3.7%	4.0%					3.6%	
Other items	115	-15	-8	-3					-9	
Net finance income	-29	-25	-28	-30					-23	29%
Net finance income / sales	-2.1%	-1.5%	-1.4%	-1.3%					-1.0%	
Profit after financing costs	28	-26	41	59					46	
Associated coms	0	0	0	0					0	
Jointly controlled coms	0	0	0	0					0	
Pre-tax profit	28	-26	41	59	-133%	-78%	46%	-327%	46	27%
Tax	-19	-10	-30	-14					-4	247%
Tax / sales	-1.4%	-0.6%	-1.5%	-0.6%					-0.2%	
Effective tax rate	-68.9%	36.9%	-73.3%	-24.6%					-9.0%	
Minority interests	0	0	0	0					0	
Net profit att.	9	-35	11	44	-109%	-72%	25%	-225%	42	5%
NP margins	0.6%	-2.1%	0.5%	1.9%					1.9%	
Adj. net profit att.	-17	26	51	80	-79%	-185%	-392%	206%	66	21%
Adj. NP margins	-1.3%	26 1.6%	2.5%	3.5%	-13/0	-103/0	-J3Z /0	200 /6	3.0%	£1 /0

Source: Bloomberg, Company data, CMBIGM estimates



Figure 4: Results review – full year

Half yearly / Full yearly (RMB mn)	FY23	FY24	FY25E	FY24 YoY	FY25E YoY	FY24E CMBIG M	Actual vs CMBI
Revenue	3,051	4,314	5,408	41%	25%	4,268	1%
COGS	-837	-1,170	-1,466			-1,171	
Gross profit	2,214	3,144	3,942	42%	25%	3,097	2%
GP margins	72.6%	72.9%	72.9%			72.6%	
Other income & gains	34	15	24			43	-66%
Staff costs	-1,179	-1,509	-1,935	28%	28%	-1,542	-2%
Staff costs / sales	-38.6%	-35.0%	-35.8%			-36.1%	
Dep. of right-of-use assets expenses	-237	-307	-381	30%	24%	-292	5%
Dep. of ROU assets exp / sales	-7.8%	-7.1%	-7.0%			-6.8%	
Other rentals expenses	-71	-121	-184	71%	52%	-103	17%
Other rentals exp / sales	-2.3%	-2.8%	-3.4%			-2.4%	
D & A of other assets	-210	-263	-310	25%	18%	-278	-6%
D & A of other assets exp / sales	-6.9%	-6.1%	-5.7%			-6.5%	
Utilities expenses	-115	-164	-200	43%	22%	-156	5%
Utilities exp / sales	-3.8%	-3.8%	-3.7%			-3.7%	
A & P expenses	-159	-218	-267	37%	23%	-214	2%
A & P exp / sales	-5.2%	-5.0%	-4.9%			-5.0%	
Store operation & main. exp	-189	-271	-308	43%	14%	-252	8%
Store op. & main. exp / sales	-6.2%	-6.3%	-5.7%			-5.9%	
Other opex	-131	-138	-168	5%	22%	-147	-6%
Other opex / sales	-4.3%	-3.2%	-3.1%			-3.5%	
Operating profit (EBIT)	-43	168	212	-495%	26%	156	8%
OP margins	-1.4%	3.9%	3.9%			3.6%	
Other items	100	-11	-11			-17	
Net finance income	-55	-58	-58			-51	13%
Net finance income / sales	-1.8%	-1.3%	-1.1%			-1.2%	
Profit after financing costs	2	100	143			87	
Associated coms	0	0	0			0	
Jointly controlled coms	0	0	0			0	
Pre-tax profit	2	100	143	4278%	43%	87	14%
Tax	-29	-44	-38		10,10	-34	30%
Tax / sales	-0.9%	-1.0%	-0.7%			-0.8%	
Effective tax rate	-1269%	-44.6%	-26.6%			-39.2%	
Minority interests	0	0	0			0	
Net profit att.	-27	55	105	-307%	90%	53	4%
NP margins	-0.9%	1.3%	1.9%	23.70	23,0	1.2%	- / •
Adj. net profit att.	9	131	145	1394%	11%	117	12%
Adj. NP margins	0.3%	3.0%	2.7%			1.2%	

Source: Bloomberg, Company data, CMBIGM estimates



Assumptions

Figure 5: CMBIGM's assumptions

Major assumptions	FY22A	FY23A	FY24A	FY25E	FY26E	FY27E
Sales by segment (RMB mn)						
Beijing and Shanghai	1,279	1,545	1,650	1,757	1,829	1,899
New growth markets	742	1,506	2,664	3,651	4,951	6,252
Total	2,021	3,051	4,314	5,408	6,780	8,151
Sales growth by segment (%)						
Beijing and Shanghai	11.5%	20.8%	6.8%	6.5%	4.1%	3.8%
New growth markets	59.8%	102.9%	77.0%	37.0%	35.6%	26.3%
Total	25.4%	51.0%	41.4%	25.4%	25.4%	20.2%
Average daily sales per store by market (RMB)						
Beijing and Shanghai	13,576	12,881	12,500	12,484	12,360	12,236
New growth markets	9,009	12,285	13,319	13,053	12,661	12,408
All markets	11,445	12,580	13,126	12,862	12,578	12,367
Sales growth by dine-in and delivery (%)						
Delivery	23.7%	23.9%	10.0%	23.0%	20.0%	15.0%
Non-delivery	30.2%	121.4%	87.1%	27.4%	29.8%	24.2%
Total	25.4%	51.0%	41.4%	25.4%	25.4%	20.2%
Sales network by segment						
Beijing and Shanghai	312	351	371	391	411	431
New growth markets	276	417	637	917	1,222	1,527
Total	588	768	1,008	1,308	1,633	1,958
Restaurant profit margin by segment						
Beijing and Shanghai	18.3%	15.5%	16.0%	15.7%	15.7%	15.7%
New growth markets	6.4%	12.0%	13.5%	10.7%	9.9%	10.1%
Total	10.1%	13.8%	14.5%	12.3%	11.5%	11.4%
Costs breakdown						
Staff costs/ sales	38.8%	38.6%	35.0%	35.8%	35.3%	34.5%
Rental and related expenses/ sales	10.7%	10.1%	9.9%	10.4%	10.7%	10.9%
D&A of other assets/ sales	8.3%	6.9%	6.1%	5.7%	5.3%	5.0%
Utilities expenses/ sales	4.1%	3.8%	3.8%	3.7%	3.7%	3.7%
A&P expenses/ sales	5.8%	5.2%	5.0%	4.9%	4.9%	4.9%
Other expenses/ sales	12.5%	10.5%	9.5%	8.8%	8.8%	8.8%
Effective tax rate	-10.8%	1269.4%	44.6%	26.6%	25.0%	25.0%
NP att. margin	-11.0%	-0.9%	1.3%	1.9%	2.7%	3.6%
Adj. NP margin	-5.6%	0.3%	3.0%	2.7%	3.1%	4.0%
Adj. NP growth (%) Source: Company data. CMBIGM estimates	-20.6%	-107.7%	1394.2%	10.6%	46.1%	52.2%

Source: Company data, CMBIGM estimates



Valuation

Figure 6: Peers valuation table

			12m TP	Price	Up/ Down-	Mkt. Cap	Year	P/E	(x)	P/B (x)	ROE (%)	3yrs PEG (x)	Yield (%)	YTD per.(%)
Company	Ticker	Rating	(LC)	(LC)	side	(HK\$mn)	End	FY1E	FY2E	FY2E	FY2E	FY1E	FY1E	FY1E
Leading Greater	r China Cate	ring												
DPC Dash	1405 HK	BUY	118.57	102.50	16%	13,405	Dec-24	228.0	120.6	5.4	(1.9)	(8.0)	0.0	31.4
Nayuki	2150 HK	BUY	3.43	1.17	193%	1,995	Dec-24	n/a	68.3	0.4	0.3	n/a	0.0	(14.0)
Luckin Coffee	LKNCY US	BUY	38.51	34.40	12%	75,272	Dec-24	150.2	118.5	7.1	28.0	(4.0)	0.1	34.0
Jiumaojiu	9922 HK	HOLD	2.64	2.88	-8%	4,025	Dec-24	11.8	10.0	0.9	1.7	0.1	3.5	(16.0)
Haidilao	6862 HK	BUY	20.20	18.02	12%	100,443	Dec-24	17.7	16.0	5.2	42.9	1.9	4.7	13.3
Cafe De Coral	341 HK	BUY	9.30	7.48	24%	4,338	Mar-24	14.8	13.5	1.5	9.8	4.4	7.5	(4.2)
Xiabuxiabu	520 HK	BUY	4.89	0.86	469%	934	Dec-24	n/a	11.6	1.0	(40.6)	n/a	3.6	(14.0)
Helens	9869 HK	NR	n/a	1.70	n/a	2,151	Dec-23	9.3	7.3	1.3	9.9	0.6	22.7	(33.1)
Yihai	1579 HK	NR	n/a	13.74	n/a	14,244	Dec-24	14.6	13.1	2.3	15.8	1.3	5.8	(8.9)
Yum China	9987 HK	BUY	484.83	411.80	18%	154,469	Dec-24	20.6	18.1	3.2	15.0	1.7	1.7	10.0
Yum China	YUMC US	BUY	62.06	51.87	20%	151,351	Dec-24	20.1	17.8	3.1	15.0	1.7	1.8	7.7
Gourmet Master	2723 TT	NR	n/a	93.40	n/a	3,948	Dec-24	17.6	14.5	1.4	5.3	0.6	4.6	(3.5)
							Avg.	50.5	35.8	2.7	8.4	0.8	4.7	0.2
							Med.	17.6	15.3	1.9	9.9	1.0	3.5	(3.9)
International Ca	tering													
Yum! Brands	YUM US	NR	n/a	156	n/a	338,167	Dec-24	25.9	23.2	n/a	n/a	2.1	1.8	16.1
McDonald's	MCD US	NR	n/a	307	n/a	1,706,699	Dec-24	24.9	23.0	n/a	n/a	2.9	2.3	5.9
Starbucks	SBUX US	NR	n/a	98	n/a	863,536	Sep-24	33.2	26.8	n/a	n/a	3.6	2.5	7.1
Rest. Brands	QSR US	NR	n/a	65	n/a	227,018	Dec-24	17.2	15.8	5.6	34.2	1.4	3.8	(1.0)
Chipotle	CMG US	NR	n/a	50	n/a	526,196	Dec-24	38.7	32.5	13.3	45.7	2.2	0.0	(17.2)
Darden Rest.	DRI US	NR	n/a	205	n/a	186,927	May-24	21.5	19.1	10.0	48.1	2.1	2.7	9.9
Domino's	DPZ US	NR	n/a	447	n/a	119,287	Dec-24	25.6	23.1	n/a	n/a	3.1	1.6	6.5
Wendy's Co	WEN US	NR	n/a	15	n/a	22,816	Dec-24	14.6	12.9	69.7	68.3	1.5	4.6	(10.2)
Shake Shack	SHAK US	NR	n/a	88	n/a	29,175	Dec-24	69	56	5.8	2.2	0.7	n/a	(32.1)
Wingstop	WING US	NR	n/a	224	n/a	48,619	Dec-24	60	46	n/a	n/a	3.1	0.5	(21.2)
Jubilant Food.	JUBI IN	NR	n/a	664	n/a	39,866	Mar-24	146	91	16.1	n/a	10.0	0.2	(7.5)
Domino's Group	DOM LN	NR	n/a	285	n/a	11,307	Dec-24	14	12	n/a	n/a	3.4	4.0	(9.7)
Domino's Ent.	DMP AU	NR	n/a	27	n/a	12,123	Jun-24	20	17	3.6	2.6	1.2	4.0	(9.0)
Alsea Sab De	ALSEA* MM	NR	n/a	44	n/a	13,384	Dec-24	13.1	10.2	2.9	8.6	0.2	2.1	0.3
							Avg.	37.4	29.2	15.9	30.0	2.7	2.3	(4.4)
							Med.	25.3	23.1	7.9	34.2	2.2	2.3	(4.2)

Source: Bloomberg, company data, CMBIGM estimates



Financial Summary

No. No.	INCOME STATEMENT	2022A	2023A	2024A	2025E	2026E	2027E
Rovenum							
Cost open sold (550 (37) (1.170) (1.46) (1.83) (2.210) (2.911) (3.74) (4.65) (5.94) (5.94) (5.94) (5.94) (5.94) (5.94) (5.94) (5.94) (5.94) (5.94) (5.94) (5.94) (5.94) (5.94) (5.94) (5.94) (5.94) (5.95) (5.93) (5.94) (5.		2.024	2.054	4 24 4	E 400	6 700	0.454
Gross profile 1.471 2.214 3.144 3.942 4.941 5.945 Opparating sexpenses (1,622) (2.291) (3,754) (6,65) (6,533) Selling sepense (283) (310) (164) (200) (251) (302) Marmin seppense (383) (115) (1,604) (200) (253) (203) Other ternial related expenses (258) (300) (408) (565) (232) (2815) Other ternial related expenses (258) (320) (400) (470) (597) (717) Other income 42 34 15 24 30 36 Share of (oscess)yordis of associates/JV 0 0 0 0 0 0 BelTDA 59 168 431 522 673 850 Other amortisasion 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		•		•		· ·	•
Operating expenses (1,822) (2,91) (3,91) (3,74) (4,65) (5,75) (6,97) (800) (5,75) (800) (5,75) (800) (6,97) (800) (5,75) (800) (2,75) (800) (2,75) (800) (2,75) (2,302) (2,25) (300) (1,109)	5	, ,	` '	* ' '			
Selling spenses (2,85) (370) (460) (578) (697) (690) (251) (300) (314) (114) (200) (2,51) (300) (314) (114) (200) (2,51) (300) (314) (315) (314) (315)	•	· ·			•	•	•
Admin opponese (33) (1176) (140) (200) (251) (302) Shaff costs (278) (1,179) (1,509) (1,936) (2,392) (2,815) Cher rental related expenses (278) (300) (408) (665) (723) (889) Obers (Company) (409) (43) 1468 212 312 444 Obers (Company) (9 0 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Saff cocks	· .	, ,	` '	, ,	. ,	, ,	, ,
Oher rental related expenses (216) (308) (428) (555) (723) (889) Ohers (263) (309) (479) (557) (777) (777) Operating profit (109) (43) 158 212 312 444 444 Other income 42 34 155 24 30 36 Share of (losses)/profits of associates/UV 0	•	` '	` '	, ,	, ,	` '	, ,
Ohersin Operating profit (199) (43) 188 212 314 444 Other income 42 34 115 24 30 36 Share of (losses)/profits of associates/JV 0 0 0 0 0 0 36 EBITDA 59 168 431 522 673 850 Depreciation (168) (210) (283) (310) (302) (466) Other amorission 0		, ,				,	,
Operating profit (199) (43) 158 212 312 444 Other income 42 34 15 24 30 368 Share of (losses)/profits of associates/UV 0 0 0 0 0 0 0 EBITOA 59 168 431 522 673 850 Objection (168) (210) (283) (310) (301) (302) (400) Other incomedopens (82) (71) (80) (81) (79) (677) Other incomedopense (82) (73) (80) (81) (79) (677) Other incomedopense (82) (27) (201) (41) (11)	•	, ,	` '		. ,	` '	
One-income 42 34 15 24 30 36 Share of (losses)/profits of associates/JV 0 0 0 0 0 0 EBITDA 59 168 431 522 673 850 Depreciation (168) (210) (263) (310) (362) (466) Other amorisation 0 0 0 0 0 0 0 Other income 3 16 22 23 25 33 Other profit (213) 100 (111) (11) (14) (16) Pre-tax profit (201) 2 100 143 245 390 Incomption (223) (223) (27) 55 105 184 283 BLANCE SHEET 2022A 2023A 2024A 2025E 2026E 2027E YE 3 Dec (RMB mr) 2028 1.215 1.369 1.446 1.699 2.899 Tex Augustion <td></td> <td>, ,</td> <td>` '</td> <td>, ,</td> <td></td> <td>, ,</td> <td>, ,</td>		, ,	` '	, ,		, ,	, ,
Patr							
Part							
Depreciation	· , .						
Orber amortisation 0 0 0 0 0 0 Interest income 3 16 22 23 25 30 Interest expense (82) (71) (80) (81) (79) (67) Other income/expense (13) 100 (11) (11) (14) (16) 70 Pre-tax profit (201) 2 100 13 245 390 Income lax (22) (29) (44) (38) (61) (98) Minority interest 0 0 0 0 0 0 Net profit (223) (27) 55 105 184 293 EALANCE SHEET 2022A 2023A 2024A 2025E 2026E 2027E YE 31 Dec (RMB mn) 2025B 2026E 2027E 2024 2023A 2024A 2025E 2026E 2027E YE 31 Dec (RMB mn) 20 2023A 2023A 2024A 2025E							
Interest income 3	·	, ,	, ,	, ,	. ,	, ,	, ,
Interest expense (82)							
Other income/expense (13) 100 (11) (11) (14) (16) Pre-tax profit (201) 2 100 143 245 390 Income tax (22) (22) (29) (44) (38) (61) (98) Minority interest 0 0 0 0 0 0 0 Set profit (223) 202A 2024A 2024A 2025E 2026E 2027E BALANCE SHEET 2022A 2023A 2024A 2025E 2026E 2027E YE 31 Dec (RIMB mr) 2 3 2024A 2024A 2025E 2026E 2027E YE 31 Dec (RIMB mr) 2 3 1.54 1.689 1.263 1.686 Cash & equivalents 544 587 1.069 1.446 1.899 2.089 Cash & equivalents 667 73 115 118 148 127 Prepayment 69 113 172 11 1							
Per-tax profit (201) 2 100 143 245 390 10come tax (22) (29) (44) (38) (61) (98)	·	` '	` ,	` '	, ,	` '	` '
Income tax (22)	•	, ,		` '	` '	, ,	, ,
Minority interest 0	-	, ,					
Net profit (23) (27) 55 105 184 203 BAL ANCE SHEET 2022A 2023A 2024A 2025E 2026E 2027E YE 31 Dec (RMB mn) Current assets 689 1,215 1,369 1,446 1,699 2,089 Cash & equivalents 544 587 1,069 1,446 1,699 2,088 Account receivables 8 10 1,069 1,446 1,69 2,088 Account receivables 6 7 73 115 118 148 177 Prepayment 669 113 172 215 270 324 ST bank deposits 0 432 0 <		, ,	` '	, ,	, ,	, ,	, ,
BAL ANCE SHEET 2022A 2023A 2024A 2025E 2026E 2027E YE 31 Dec (RIMB mn) VE 1,245 1,369 1,446 1,699 2,089 Cash & equivalents 544 587 1,069 1,098 1,263 1,565 Account receivables 8 10 13 14 18 21 Inventories 67 73 115 118 148 177 Prepayment 69 113 172 215 270 324 ST bank deposits 0 432 0	•						
YE 31 Dec (RMB mn) Current assets 689 1,215 1,369 1,446 1,699 2,089 Cash & equivalents 544 587 1,069 1,098 1,263 1,565 Account receivables 8 10 13 14 18 226 Inventories 67 73 115 118 148 177 Prepayment 69 113 172 215 270 324 ST bank deposits 0 432 0 0 0 0 0 Other current assets 0 0 0 0 0 0 0 Own-current assets 2,581 2,931 3,508 3,710 3,920 4,101 Investment in JVs & assos 0 0 0 0 0 0 0 Investment in JVs & assos 0 0 0 0 0 0 0 0 1,116 1,116 1,116 1,116 1,116 1,189	Net profit	(223)	(21)	33	103	104	293
Current assets 689 1,215 1,369 1,466 1,699 2,088 Cash & equivalents 544 587 1,069 1,098 1,263 1,565 Account receivables 8 10 13 14 18 22 Inventories 67 73 115 118 148 177 Prepayment 69 113 172 215 270 324 ST bank deposits 0 432 0 0 0 0 0 ST bank deposits 0 432 0 0 0 0 0 Other current assets 2,581 2,931 3,508 3,710 3,920 4,101 PRE 496 626 808 1,017 1,230 1,416 Investment in JVs & assos 0 0 0 0 0 0 Other current assets 3,227 4,146 4,876 5,156 1,419 1,419 Other non-curr	BALANCE SHEET	2022A	2023A	2024A	2025E	2026E	2027E
Cash & equivalents 544 587 1,069 1,098 1,263 1,565 Account receivables 8 10 13 14 18 21 Inventories 67 73 115 118 148 177 Prepayment 69 113 172 215 270 324 ST bank deposits 0 432 0 0 0 0 Other current assets 0 432 0 0 0 0 Non-current assets 496 626 808 1,017 1,230 1,416 Investment in JVs & assos 0 0 0 0 0 0 Intangibles 1,242 1,229 1,211 1,204 1,201 1,197 Other courrent assets 3270 4,146 4,876 5,156 5,618 6,190 Current liabilities 795 1,017 1,517 1,692 1,971 2,250 Short-term borrowings <t< td=""><td>YE 31 Dec (RMB mn)</td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	YE 31 Dec (RMB mn)						
Account receivables 8 10 13 14 18 21 Inventories 67 73 115 118 148 177 Prepayment 69 1113 172 215 270 324 ST bank deposits 0 432 0 <td>Current assets</td> <td>689</td> <td>1,215</td> <td>1,369</td> <td>1,446</td> <td>1,699</td> <td>2,089</td>	Current assets	689	1,215	1,369	1,446	1,699	2,089
Inventories 67 73 115 118 148 177 Prepayment 69 113 172 215 270 324 324 325 326 326 326 326 327 328	Cash & equivalents	544	587	1,069	1,098	1,263	1,565
Prepayment 69 1113 172 215 270 324 ST bank deposits 0 432 0 0 0 0 Other current assets 0 0 0 0 0 0 Mon-current assets 2,581 2,931 3,508 3,710 3,920 4,101 PP&E 496 626 808 1,017 1,230 1,416 Invastment in JVs & assos 0 0 0 0 0 0 0 Other non-current assets 1,242 1,229 1,211 1,489 1,489 1,489 1,489 Other non-current assets 842 1,077 1,489 <	Account receivables	8	10	13	14	18	21
ST bank deposits 0 432 0 0 0 0 Other current assets 0 0 0 0 0 0 Non-current assets 2,581 2,931 3,508 3,710 3,920 4,101 PP&E 496 626 808 1,017 1,230 1,416 Investment in JVs & assos 0 0 0 0 0 0 0 Other non-current assets 1,242 1,229 1,211 1,204 1,201 1,197 Other non-current assets 842 1,077 1,489 <td>Inventories</td> <td>67</td> <td>73</td> <td>115</td> <td>118</td> <td>148</td> <td>177</td>	Inventories	67	73	115	118	148	177
Other current assets 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 3,920 4,101 1 0 0 0 3,920 4,101 1	Prepayment	69	113	172	215	270	324
Non-current assets 2,581 2,931 3,508 3,710 3,920 4,101 PP&E 496 626 808 1,017 1,230 1,416 Investment in JV's & assos 0 0 0 0 0 0 0 Intrangibles 1,242 1,229 1,211 1,204 1,201 1,197 Other non-current assets 842 1,077 1,489 1,489 1,489 1,489 Total assets 3,270 4,146 4,876 5,156 5,618 6,190 Current liabilities 795 1,017 1,517 1,692 1,971 2,250 Short-term borrowings 0 0 200 200 200 200 Account payables 127 154 249 252 316 380 Tax payable 17 18 40 40 40 40 Other current liabilities 1,721 1,030 1,116 1,116 1,116	ST bank deposits	0	432	0	0	0	0
PP&E 496 626 808 1,017 1,230 1,416 Investment in JVs & assos 0 0 0 0 0 0 0 0 Intangibles 1,242 1,229 1,211 1,204 1,201 1,197 Other non-current assets 842 1,077 1,489 1,489 1,489 1,489 Total assets 3,270 4,146 4,876 5,156 5,618 6,190 Current liabilities 795 1,017 1,517 1,692 1,971 2,250 Short-term borrowings 0 0 200 200 200 200 200 Account payables 127 154 249 252 316 380 Other current liabilities 652 845 1,028 1,200 1,415 1,630 Non-current liabilities 1,721 1,030 1,116 1,116 1,116 1,116 Long-term borrowings 200 20 0 0	Other current assets	0	0	0	0	0	0
Investment in JVs & assos 0 0 0 0 0 0 Intangibles 1,242 1,229 1,211 1,204 1,201 1,197 Other non-current assets 842 1,077 1,489 1,489 1,489 1,489 Total assets 3,270 4,146 4,876 5,156 5,618 6,190 Current liabilities 795 1,017 1,517 1,692 1,971 2,250 Short-term borrowings 0 0 200 200 200 200 200 Account payables 127 154 249 252 316 380 Tax payable 17 18 40 40 40 40 Other current liabilities 652 845 1,028 1,200 1,415 1,630 Non-current liabilities 1,721 1,030 1,116 1,116 1,116 1,116 Long-term borrowings 200 200 0 0 0 0	Non-current assets	2,581	2,931	3,508	3,710	3,920	4,101
Intangibles 1,242 1,229 1,211 1,204 1,201 1,197 Other non-current assets 842 1,077 1,489 1,489 1,489 1,489 Total assets 3,270 4,146 4,876 5,156 5,618 6,190 Current liabilities 795 1,017 1,517 1,692 1,971 2,250 Short-term borrowings 0 0 200 200 200 200 Account payables 127 154 249 252 316 380 Tax payable 17 18 40 40 40 40 Other current liabilities 652 845 1,028 1,200 1,415 1,630 Non-current liabilities 1,721 1,030 1,116 1,116 1,116 1,116 Long-term borrowings 200 200 0 0 0 0 0 Other non-current liabilities 1,521 830 1,16 1,16 1,116	PP&E	496	626	808	1,017	1,230	1,416
Other non-current assets 842 1,077 1,489 1,489 1,489 1,489 Total assets 3,270 4,146 4,876 5,156 5,618 6,190 Current liabilities 795 1,017 1,517 1,692 1,971 2,250 Short-term borrowings 0 0 200 200 200 200 Account payables 127 154 249 252 316 380 Cher current liabilities 17 18 40 40 40 40 Other current liabilities 652 845 1,028 1,200 1,415 1,630 Non-current liabilities 1,721 1,030 1,116 1,116 1,116 1,116 Long-term borrowings 200 200 0 0 0 0 Other non-current liabilities 1,521 830 1,116 1,116 1,116 1,116 Total liabilities 1,804 3,132 3,160 3,160 3,160 <td>Investment in JVs & assos</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td>	Investment in JVs & assos	0	0	0	0	0	0
Total assets 3,270 4,146 4,876 5,156 5,618 6,190 Current liabilities 795 1,017 1,517 1,692 1,971 2,250 Short-term borrowings 0 0 200 200 200 200 Account payables 127 154 249 252 316 380 Tax payable 17 18 40 40 40 40 Other current liabilities 652 845 1,028 1,200 1,415 1,630 Non-current liabilities 1,721 1,030 1,116 1,116 1,116 1,116 Long-term borrowings 200 200 0 0 0 0 0 Other non-current liabilities 1,521 830 1,116 1,116 1,116 1,116 1,116 Total liabilities 2,516 2,047 2,633 2,808 3,087 3,366 Share capital 1,804 3,132 3,160 3,160	Intangibles	1,242	1,229	1,211	1,204		1,197
Current liabilities 795 1,017 1,517 1,692 1,971 2,250 Short-term borrowings 0 0 200 200 200 200 200 Account payables 127 154 249 252 316 380 Tax payable 17 18 40 40 40 40 Other current liabilities 652 845 1,028 1,200 1,415 1,630 Non-current liabilities 1,721 1,030 1,116 1,116 1,116 1,116 Long-term borrowings 200 200 0 0 0 0 0 Other non-current liabilities 1,521 830 1,116<	Other non-current assets	842	1,077	1,489	1,489	1,489	1,489
Short-term borrowings 0 0 200 200 200 200 Account payables 127 154 249 252 316 380 Tax payable 17 18 40 40 40 40 Other current liabilities 652 845 1,028 1,200 1,415 1,630 Non-current liabilities 1,721 1,030 1,116 1,116 1,116 1,116 Long-term borrowings 200 200 0 0 0 0 0 Other non-current liabilities 1,521 830 1,116	Total assets	3,270	4,146	4,876	5,156	5,618	6,190
Account payables 127 154 249 252 316 380 Tax payable 17 18 40 40 40 40 Other current liabilities 652 845 1,028 1,200 1,415 1,630 Non-current liabilities 1,721 1,030 1,116 1,116 1,116 1,116 Long-term borrowings 200 200 0 0 0 0 0 Other non-current liabilities 1,521 830 1,116 1,20 1,20 1,20	Current liabilities	795	1,017	1,517	1,692	1,971	2,250
Tax payable 17 18 40 40 40 40 Other current liabilities 652 845 1,028 1,200 1,415 1,630 Non-current liabilities 1,721 1,030 1,116 1,116 1,116 1,116 Long-term borrowings 200 200 0 0 0 0 0 Other non-current liabilities 1,521 830 1,116 1,1	Short-term borrowings	0	0	200	200	200	200
Tax payable 17 18 40 40 40 40 Other current liabilities 652 845 1,028 1,200 1,415 1,630 Non-current liabilities 1,721 1,030 1,116 1,116 1,116 1,116 Long-term borrowings 200 200 0 0 0 0 0 Other non-current liabilities 1,521 830 1,116 1,1	Account payables	127	154	249	252	316	380
Other current liabilities 652 845 1,028 1,200 1,415 1,630 Non-current liabilities 1,721 1,030 1,116 1,116 1,116 1,116 Long-term borrowings 200 200 0 0 0 0 0 0 Other non-current liabilities 1,521 830 1,116							
Long-term borrowings 200 200 0 0 0 0 0 Other non-current liabilities 1,521 830 1,116 1,208 3,366 3,160 3,160 3,160		652	845	1,028	1,200	1,415	1,630
Long-term borrowings 200 200 0 0 0 0 Other non-current liabilities 1,521 830 1,116 1,116 1,116 1,116 Total liabilities 2,516 2,047 2,633 2,808 3,087 3,366 Share capital 1,804 3,132 3,160 3,160 3,160 3,160 Retained earnings (1,091) (1,122) (1,067) (962) (779) (486) Other reserves 40 89 150 150 150 150 Total shareholders equity 753 2,099 2,243 2,348 2,532 2,824 Minority interest 0 0 0 0 0 0 0	Non-current liabilities	1,721	1,030	1,116			1,116
Other non-current liabilities 1,521 830 1,116 1,216 2,806 2,809 1,50 1	Long-term borrowings			-	•	•	
Total liabilities 2,516 2,047 2,633 2,808 3,087 3,366 Share capital 1,804 3,132 3,160 3,160 3,160 3,160 Retained earnings (1,091) (1,122) (1,067) (962) (779) (486) Other reserves 40 89 150 150 150 150 Total shareholders equity 753 2,099 2,243 2,348 2,532 2,824 Minority interest 0 0 0 0 0 0	_				1.116	1.116	1.116
Retained earnings (1,091) (1,122) (1,067) (962) (779) (486) Other reserves 40 89 150 150 150 150 Total shareholders equity 753 2,099 2,243 2,348 2,532 2,824 Minority interest 0 0 0 0 0 0 0							
Retained earnings (1,091) (1,122) (1,067) (962) (779) (486) Other reserves 40 89 150 150 150 150 Total shareholders equity 753 2,099 2,243 2,348 2,532 2,824 Minority interest 0 0 0 0 0 0 0	Share capital	1 80/	2 122	3 160	3 160	3 160	3 160
Other reserves 40 89 150 150 150 150 Total shareholders equity 753 2,099 2,243 2,348 2,532 2,824 Minority interest 0 0 0 0 0 0 0	•						
Total shareholders equity 753 2,099 2,243 2,348 2,532 2,824 Minority interest 0 0 0 0 0 0 0 0	5						
Minority interest 0 0 0 0 0 0 0							
·			· ·	•		· ·	



(201) 168	2	100	143	245	390
• •		100	143	245	200
• •		100	143	245	200
168				243	390
	210	263	310	362	406
(35)	(44)	(77)	(38)	(61)	(98)
(32)	18	114	127	191	191
	349		(17)	(42)	(60)
298	536	818	525	695	830
(195)	(288)	(373)	(414)	(451)	(461)
					0
	, ,			. ,	(0)
(207)	(732)	42	(415)	(451)	(461)
0	0	0	0	0	0
20	0	0	0	0	0
0	549	5	0	0	0
0	0	0	0	0	0
(245)	, ,	(387)	(81)	, ,	(67)
(225)	217	(382)	(81)	(79)	(67)
657	544	587	1,069	1,098	1,263
21	22	4	0	0	0
(134)	21	478	29	165	302
544	587	1,069	1,098	1,263	1,565
2022A	2023A	2024A	2025E	2026E	2027E
25.4%	51.0%	41.4%	25.4%	25.4%	20.2%
24.1%	50.5%	42.0%			20.2%
na	na	na			42.3%
na					26.2%
					59.3%
2022A	2023A	2024A	2025E	2026E	2027E
					72.9%
					5.4%
					10.4%
					10.9%
2022A	2023A	2024A	2025E	2026E	2027E
					0.1
					0.9
					21.5
					29.3 62.8
2022A	2023A	2024A	2025E	2026E	2027E
ns	ns				42.9
ns	ns				42.9
					4.4
30.6	20.2	15.3	23.9	18.1	15.1
0.0	0.0	0.0	0.0	0.0	0.0
	0.0 12,502.7 4.1	0.0 12,536.1 2.9	0.0 12,507.0 2.3	0.0 12,341.9 1.8	0.0 12,040.0 1.5
	398 298 (195) (15) (3 (207) 0 20 0 0 (245) (225) 657 21 (134) 544 2022A 25.4% 24.1% na na 2022A 72.8% (5.4%) 2.9% (26.0%) 2022A 0.3 0.9 8.3 34.3 83.5 2022A ns ns ns 12.1	398 349 298 536 (195) (288) (15) (29) 3 (416) (207) (732) 0 0 0 0 20 0 0 0 20 0 0 549 0 0 0 (245) (332) (225) 217 657 544 21 22 (134) 21 544 587 2022A 2023A 25.4% 51.0% 24.1% 50.5% na na 184.6% na na 184.6% na na 2022A 2023A 72.8% 72.6% (5.4%) (1.4%) 2.9% 5.5% (26.0%) (1.9%) 2022A 2023A 0.3 0.1 0.9 1.2 8.3 9.8 34.3 30.6 83.5 61.2 2022A ns n	398 349 419 298 536 818 (195) (288) (373) (15) (29) (43) 3 (416) 458 (207) (732) 42 0 0 0 0 20 0 0 0 549 5 0 0 0 (245) (332) (387) (225) 217 (382) 657 544 587 21 22 4 (134) 21 478 544 587 1,069 2022A 2023A 2024A 25.4% 51.0% 41.4% 24.1% 50.5% 42.0% na n	398 349 419 (17) 298 536 818 525 (195) (288) (373) (414) (15) (29) (43) 0 3 (416) 458 (1) (207) (732) 42 (415) 0 0 0 0 0 0 0 20 0 0 0 0 0 549 5 0 0 0 0 0 0 (245) (332) (387) (81) (225) 217 (382) (81) 657 544 587 1,069 21 22 4 0 (134) 21 478 29 544 587 1,069 1,098 2022A 2023A 2024A 2025E 72.8% 72.6% 72.9% 72.9% (5.4%) (1.4%) 3.9% 3.9% (2.29% 5.5% 10.0% 9.6% (26.0%) (1.9%) 2.5% 4.6% 2022A 2023A 2024A 2025E	398 349 419 (17) (42) 298 536 818 525 695 (195) (288) (373) (414) (451) (15) (29) (43) 0 0 0 3 (416) 458 (1) (0) (207) (732) 42 (415) (451) 0 0 0 0 0 0 0 0 0 0 20 0 0 0 0 0 0 0 549 5 0 0 0 0 0 0 0 0 0 0 0 (245) (332) (387) (81) (79) (225) 217 (382) (81) (79) 657 544 587 1,069 1,098 1,263 544 587 1,069 1,098 1,263 2022A 2023A 2024A 2025E 2026E 72.8% 72.6% 72.9% 72.9% 75.4% 2022A 2023A 2024A 2025E 2026E 72.8% 72.6% 72.9% 72.9% 72.9% (5.4%) (1.4%) 3.9% 3.9% 4.6% (2.9%) 5.5% 10.0% 9.6% 9.9% (26.0%) (1.9%) 2.5% 4.6% 7.5% 2022A 2023A 2024A 2025E 2026E

 $Source: Company \ data, CMBIGM \ estimates. \ Note: The \ calculation \ of \ net \ cash \ includes \ financial \ assets.$



Disclosures & Disclaimers

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Address: 45/F, Champion Tower, 3 Garden Road, Hong Kong, Tel: (852) 3900 0888 Fax: (852) 3900 0800

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